Prioritized approaches to innovation in tourism business: A systematic review of common features and trends

Mauro Amaru Granados Maguiño e-mail: mgranadosm@usmp.pe Orcid: https://orcid.org/0000-0002-5668-0557 Universidad San Martin de Porras. Perú Johana Elizabeth Arango Aramburu e-mail: johana.arango@unmsm.edu.pe Orcid: https://orcid.org/0000-0002-6559-232 Universidad Nacional Mayor de San Marcos:Perú Sara Delfina Rosa Pierrend Hernandez e-mail: spierrendh@unmsm.edu.pe Orcid: https://orcid.org/0000-0002-7286-2262 Universidad Nacional Mayor de San Marcos. Perú Wilder Fabio Ramos Palacios e-mail: wramosp@ucv.edu.pe Orcid: https://orcid.org/0000-0002-3730-1638 Universidad Cesar Vallejo. Perú Blanca Silvia Cruz Llerena e-mail: bcruzl@unmsm.edu.pe Orcid: https://orcid.org/0000-0002-3667-5398 Universidad Nacional Mayor de San Marcos.Perú

Abstract: The purpose of this study is to provide a synthesis of the state of research on approaches related to innovation in tourism economic agents based on a systematic review of the literature. It examines common emerging areas of interest and research trends in innovation for their deepening in future lines of research that contribute to invigorate this sector. An analysis was performed on 125 articles published between 2018 to 2023 in journals indexed in major databases Scopus and Web Of Science. The result reveals seven prioritized approaches to innovation: sustainable development; crisis management with leadership; entrepreneurship through cultural and social tourism; cooperative work performance; technology with digital development; business-customer communication and gender approach. The common thematic pattern identified in the tourism subsectors was "sustainable innovation", "crisis management with leadership" and "entrepreneurship through cultural and social tourism. It is concluded that, although innovation in tourism businesses is being studied from different angles, the emerging approach is collaborative innovation aimed at entrepreneurship through cultural and social tourism, which is emerging as a trend in the coming years. This scenario opens the way to develop tourism businesses that integrate service users, culture and the community.

Keywords: Approach, innovation, tourism business, sustainable development, bibliometric analysis.

Article History: Received: 22 Dec 2023, Accepted: 24 Jan 2023, Published: 04 Feb 2024

INTRODUCTION

In a new world order, wracked by ongoing geopolitical tensions, resilience has been the hallmark of the tourism sector's ability to recover from adversity such as the pandemic. The surprising rebound in international travel generated revenues in excess of \$1 trillion in 2022 with a 50% growth over 2021 (World Tourism Organization [UNWTO], 2023).

This profitable transition opens the way for challenges and opportunities to rethink dynamic



organizational structures and processes in tourism businesses aimed at contributing to sustainable development through effective strategies in tourism investment programs for the functional fulfillment of the 2030 Agenda and the decent work and sustainable economic growth goals as part of the Sustainable Development Goals (SDGs).

In this context, the particularity of companies in the tourism sector is that they work in saturated markets, with low barriers sensitive to imitation, changing lifestyles and where the customer's purchase is from global suppliers (Presenza et al., 2019; Bilgihan and Nejad, 2015). These critical factors generate strong competition at the level of small tourism businesses that try to achieve better competitive advantages by prioritizing price and where offers do not necessarily guarantee profitability. It is precisely in economic areas as vulnerable as the tourism sector that innovation plays a preponderant role as it generates sustainable competitive advantage (Amaya et al., 2017; Eide et al., 2017; Gomezelj, 2016). However, beliefs still persist that costly technological innovation alone will facilitate product diversification and differentiation (Carballo et al., 2021). The idea is to stimulate the simultaneous practice of various types of innovation that generate management capacity and allow the integration of factors that are difficult for competitors to imitate in order to achieve better tourism products (Carballo et al., 2023).

This study aims to answer the following questions: What are the prioritized approaches to innovation in tourism businesses? What is the thematic pattern of innovation publications shared by the tourism subsectors?

Awareness of the role of innovation has increased the interest of relevant scientific research in the last decade (Cao, et al., 2022; Chapaval and Meira 2020; Eide et al., 2017; Marasco et al., 2018; Karlsson and Tavassoli, 2015). However, despite these advances, an information gap persists on the methodologies from which innovation in the tourism sector has been approached in the last five years. Therefore, this article identifies emerging approaches to innovation in tourism subsectors for future lines of research that will allow entrepreneurs and academics to promote sustainable business and dynamize one of the key sectors of the world economy, tourism.

THEORETICAL BACKGROUND

Conceptual framework for innovation

Innovation is understood, at a generic level, as the ability to introduce a novel concept, product, process, organizational structure, service, marketing strategies or attractive market (Broker and Joppe, 2014; Shumpeter 1963). Business innovation is defined as "new or improved product or process (or combination thereof) that differs significantly from previous products or business processes and has been introduced into the market or put into use" (OECD Oslo Manual, 2018, p. 20). In tourism, it implies adapting to change so that the sector evolves and contributes to society significantly (Brooker and Joppe, 2014; Tidd and Bessant, 2009; Ottenbacher and Harrington 2007). Tourism as a giver of experiences, needs cooperative capacities of all the participating human link and in that line the UNWTO defines innovation as a collaborative action between public and private actors and where the development of capacities for the achievement of an entrepreneurial ecosystem is favored. Therefore, in order to enhance the economic growth of the tourism sector, it seeks to implement innovation, entrepreneurship, investment and digital transformation (UNWTO, sf).

Literature review

In the comparative study of innovation in tourism in academic and trade journals in the period 2010 to 2020, Cao, et al. (2022) showed that the interest of scientific publications revolved around innovation with sustainable development, innovation with leadership and the leading role of customers. In this line, previous studies have identified common patterns where sustainable innovation continues to be recurrent as it guarantees the survival of companies by incorporating technology and meeting the requirement of sustainable development in its economic, social and environmental dimensions (Elkhwesky et al., 2022; Reficco, et al., 2018).

The emerging patterns in tourism companies as a conclusion of the study by Hernandez et al (2021) allowed identifying the presence of sustainable innovation (SI) as a key element in order to promote changes through the following proposed categories: in business models, in dynamic capabilities and in the role of the drivers of sustainable innovation, which generates new business models with added value and financial strength.

The systematic review by Marasco, et al. (2018) that studied collaborative innovation in tourism and hospitality identified five approaches: cooperative behavior, co-creation, collaborative network management, knowledge transfer and innovation policies. From a total of 79 articles reviewed, the study found a growing number of researches with collaborative approach that enables better performance in services and learning processes in tourism subsectors of both micro, small and medium enterprises as a

sure way to be competitive.

The mapping shows scarce research that can facilitate a simultaneous comparative analysis of tourism subsectors such as hotels, travel agencies, tourist guides, restaurants and transportation. Therefore, the central objective of the study is to know the approaches and find common thematic patterns in subsectors of the tourism business field, in high impact journals of Scopus and Web of Science database, 2018-2023. This starting point will lay the foundations to delimit the path towards new thematic lines of innovation in tourism business.

METHOD

Method of searching for and selecting information

We worked with journals specialized in tourism in the first quartile Q1, with the highest citation, according to the SCImago Journal Rank report and indexed in the two main scientific bibliographic databases such as Scopus and Web of Science (WOS). The search generated 278 potential articles managing to identify 125. For this section, the methodology of Ribes et al., (2018), who proposes seven stages for the collection of information, was used. The first stage consisted of identifying quality tourism journals in Scimago Journal Rank and filtering the journals that have obtained the highest citation in the last 3 years using the Cite Score indicator. The second stage was to search for articles with the following Boolean operators: innovation AND "tourism business" AND "small business" AND "medium business" entrepreneurship AND innovation AND "tourism industry" AND "new business" AND "start up" innovation AND entrepreneurship AND tourism AND "small business" OR "SME" tourism industry AND innovation AND entrepreneurship AND "start-up" OR "new business" ("tourism industry" OR "travel industry") AND ("innovation strategy" OR "entrepreneurial strategy"). In the third phase, we checked if there were articles that were repeated in both databases and found that there were not. In the fourth stage, the articles were categorized according to the following criteria: scientific production by year of publication; by size of tourism enterprise (micro, small, medium and large enterprises); by approaches related to innovation in tourism businesses at the general level and by tourism subsector at the enterprise level (hotels, restaurants, tour guides, travel agencies, transportation and multisubsector); this last category "multisubsector" worked with studies in which all the above-mentioned tourism agents participated simultaneously. The fifth phase allowed a rigorous reading of each article according to the inclusion criteria (Q1 articles, with high citation, in English, period 2018-2023, indexed in Scopus and the WOS and exclusion (information from conferences, books and book chapters was not considered). The sixth phase facilitated the collection of information in a synthesis and summary categorization matrix. The seventh phase allowed a final quality control in order to avoid biases that could lead to erroneous conclusions.

Information processing

Vertical and circular graphs and tables were used to weight the results. For the bibliometric maps, the software VOSviewer version 1.6.20 was used to build and visualize the respective semantic network in order to quickly capture the conceptual structure of the keywords "innovation approach" "tourism business" from the interrelation of nodes by frequency of keywords and co-occurrence.

RESULTS

Based on the objectives set, the results are presented considering firstly the amount of scientific production by year of publication. A maximum of 23 research studies were obtained in 2020 and a minimum of 19 studies in 2019. The average according to the total number of publications was 21 articles. A relevant point is that in 2020, 2022 and 2023 the highest production of articles on entrepreneurship and innovation in the tourism sector was obtained, with 67 research studies, representing 54% of the total, compared to 2018-2019 with 38 articles (30% of the total). From 2022 there is a trend towards continuous production of 22 researches per year. The articles indexed in Scopus decline in 2021 to rise slightly in 2023; unlike WOS which declines in the latter year. Likewise, the tourism journal with the highest number of articles published in the period 2018-2023 was Tourism Managment with a sustainable production of 46 researches; on the other hand, the journal with the lowest production, in addition to empty annual periods was Tourism Geographies, which in the period analyzed only conducted three researches. See comparative historical line between Scopus and WOS in Figure 1.

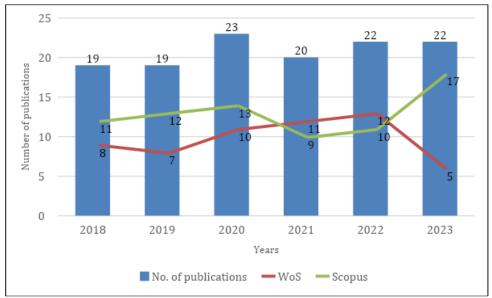
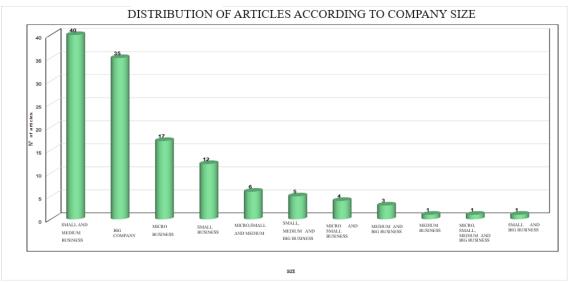


Figure 1. Production of tourism business innovation publications, 2018-2023.

Note: Own elaboration with tourism journals located in the first quartile Q1, according to Scimago Journal Rank, 2023.

According to the category of company size, it is striking that the largest number of research studies on innovation in tourism businesses is concentrated in comparative studies between small and medium-sized tourism companies with 40 articles. This was followed by interest in large companies with 35 articles, followed by 17 articles focused on microenterprises. In addition, 12 articles studied small enterprises. On the other hand, there are comparative studies with two or more sizes of companies at the same time, totaling 20 in all. Note the priority, on the one hand, in comparative studies in which the analysis of small companies versus medium-sized companies stands out and, on the other hand, to learn more about large companies (e.g., world-class hotel chains). Figure 2

Figure 2: Ranking of Innovation items in tourism businesses, according to company size, period 2018-2023.

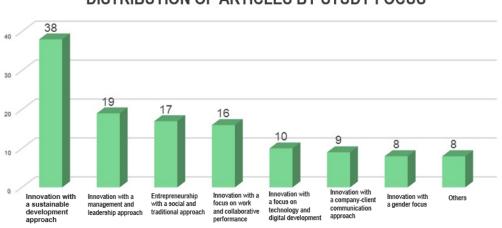


Note: Prepared by the authors with information from tourism journals ranked in the first quartile Q1, according to Scimago Journal Ranking, 2023.

The result of the innovation approaches is based on the interest given by the researchers of the scientific articles analyzed. In first place is the sustainable development approach with a total of 38 publications, followed by the management and leadership approach with 19 papers; in turn, innovation with a focus on social and traditional entrepreneurship adds up to 17; the perspective of personal performance, cooperation and competition registers 16 papers; likewise, the digital-technology theme

presents 10 papers; the company-client communication approach obtained 9 publications; innovation research with gender influence counts with 8 studies; and others with 8 articles. See figure 3.

Figure 3: Ranking of Innovation in tourism business articles, according to study focus, period, 2018-2023.



DISTRIBUTION OF ARTICLES BY STUDY FOCUS

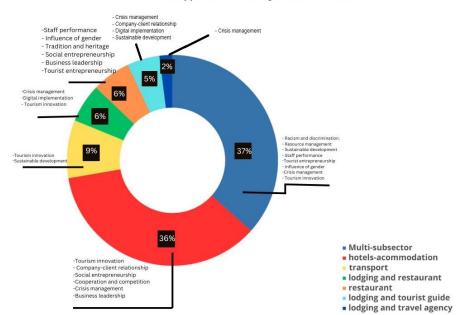
Note. Own elaboration with information from the six best Marketing journals ranked in the first quartile Q1, according to SCImago Journal Ranking, 2023.

On the other hand, the results of the innovation approach by tourism subsector report interest in the multisubsector and hotel groups. The simultaneous research work on all tourism agents (hotels-hotels, restaurants, travel agencies, tour guides), called multisubsectoral, manages to occupy the first place with 37% of research followed closely with 36% for the hotel subsector; between them they add up to 73%. Likewise, the transportation business registers 9 %; the lodging-restaurants subsector continues with 6 %; the restaurants subsector with 6 %; the lodging-tourist guide subsector with 5 %; finally, the lodging-travel agency subsectors only register 2 % of publications.

The common thematic pattern identified in the tourism subsectors was "sustainable innovation", "crisis management with leadership" and "entrepreneurship through cultural and social tourism".

Figure 4: Innovation approach by tourism subsector, period 2018-2023.

Innovation approach according to tourism subsector



Note: Prepared by the authors with information from six tourism journals ranked in the first quartile Q1, according to Scimago Journal Rank, 2023.

Table 1 shows a long list of authors specialized in tourism business grouped according to categorized approaches, which facilitate the continuity of more studies focused on following the interest of the scientific community in the tourism sector.

References of articles reviewed and classified by focus in Innovation in tourism business, period 2018-2023.

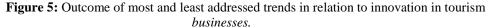
FOCUS	BIBLIOGRAPHY .
Innovation with a focus on Sustainable Development	Weaver, D., Moyle, B., Casali, L., and McLennan, C. (2022); Ruiz, M., Parra, G., and Garcia, P. (2021); Nolan, C. T., Garavan, T. N., and Lynch, P. (2020); Zhang, L., and Zhang, J. (2018); Szromek, A., Herman, K., and Naramski, M. (2021);
	Halkier, H., Müller, D., Goncharova, N., Kiriyanova, L., Kolupanova, I. A.,
	Yumatov, K., and Yakimova, N. S. (2019); Córcoles, M., Parra Requena, G.,
	García, P., and Ruiz, M. (2023); Thomsen, B., Thomsen, J., Copeland, K., Coose,
	S., Arnold, E., Bryan, H., Prokop, K., Cullen, K., Vaughn, C., Rodriguez, B.,
	Muha, R., Arnold, N., Winger, H., and Chalich, G. (2023); Rasoolimanesh, S. M.,
	Ramakrishna, S., Hall, C. M., Esfandiar, K., and Seyfi, S. (2023); Kornilaki, M., Thomas, R., and Font, X. (2019); Kallmuenzer, A., Nikolakis, W., Peters, M. and
	Zanon, J. (2018); Memili, E., Fang, H., Koç, B., Yildirim-Öktem, Ö. and Sonmez,
	S. (2018); Alos-Simo, L., Verdu-Jover, A. and Gomez-Gras, J. (2023); McTiernan,
	C., Musgrave, J. and Cooper, C. (2023); Hopkins, D. (2020); Ngo, T., Lohmann,
	G. and Hales, R. (2018); Sørensen, F. and Grindsted, T. S. (2021); Scheyvens, R.,
	Carr, A., Movono, A., Hughes, E., Higgins-Desbiolles, F. and Mika, J. P. (2021);
	Sørensen, F. and Bærenholdt, J. O. (2020); Liu, A. and Wu, D. C. (2019); Aquino,
	R. S., Lück, M. and Schänzel, H. A. (2018); Eichelberger, S., Peters, M.,
	Pikkemaat, B. and Chan, C. (2020); Martin, C. and Ciobanu, T. (2019);
	Divisekera, S. and Nguyen, V. (2018); Verreynnea, M., Williamsb, A., Ritchiea, B.
	, Gronuma, S. and Betts, K. (2019); Raad, J., Sharma, A. and Nicolau, J. (2023);
	Kallmuenzer, A., Kraus, S., Peters, M., Steiner, J. and Cheng, C. F. (2019); Buijtendijk, H., Van-Heiningen, J. and Duineveld, M. (2021); Henderson, I., Avis,
	M. and Tsui, W. (2018); Kallmuenzer, A. and Peters, M. (2018); Fu, H., Okumus,
	F., Wu, K. and Köseoglu, M. (2019); Sardo, F., Serrasqueiro, Z. and Alves, H.
	(2018); Pavlatos, O. (2021); Hameed, W., Nisar, Q. and Wu, H. (2021); Çakmak,
	E., Lie, R., and McCabe, S. (2018); Çakmak, E., Lie, R., Selwyn, T., and Leeuwis,
	C. (2021); Bianco, S., Zach, F., and Liu, A. (2022).
Innovation with a management	Zhang, W., Williams, A., Li, G., and Liu, A. (2022); Jiang, Y., Ritchie, B., and
and leadership approach	Verreynne, M. (2021); Faisal, A., Albrecht, J., and Coetzee, W. (2020); Vivel-
	Búa, M., Lado-Sestayo, R., and Otero-González, L. (2019); Luu, T. (2019);
	Jiang, Y., Ritchie, B. and Verreynne, M. (2023); Rastrollo-Horrillo, M. and
	Rivero, M. (2019); Breier, M., Kallmuenzer, A., Clauss, T., Gast, J., Kraus, S.
	and Tiberius, V. (2021); Memili, E., Fang, H. and Koç, B. (2023); Alonso, A.,
	Bressan, A., Kok, S., Sakellarios, N., Thi Kim Vu, O., O'Shea, M., Koresis, A.,
	Solis, M., and Santoni, L. (2022); Sakellarios, N., Alonso, A., Kok, S., O'Brien,
	S., Fillis, I., and Vu, O. (2022); García-Villaverde, P., Elche, D., and Martínez-
	Pérez, Á. (2020); Kim, M., Lee, S. K., and Roehl, W. S. (2018); Dias, Á., Silva, G., Patuleia, M., and González-Rodríguez, M. (2023); Yachin, J., and
	Ioannides, D. (2020); Usman, M., Ali, M., Ogbonnaya, C., and Babalola, M.T.
	(2021); Hoang, G., Luu, T., Nguyen, T., Du, T., and Le, L. (2022); Liu, C., and
	Lee, T. (2019); Castañeda, J., Rey, J., Elkhwesky, Z., and Salem, I. (2023).
Innovation with a focus on	Falk, M. and Hagsten, E. (2018); Vu, O., Alonso, A., Martens, W., Ha, L., Tran,
social and traditional	T. and Nguyen, T. (2022); Randolph, R. V., Memili, E., Koç, B., Young, S. L.,
entrepreneurship	Yildirim-Öktem, Ö. and Sönmez, S. (2022a); Jorgensen, M., Hansen, A.,
	Sorensen, F., Fuglsang, L., Sundbo, J., Jensen, J. (2021); Mottiar, Z., Boluk, K.
	and Kline, C. (2018); Aquino, R. (2022); Romão, J. (2020); Kallmuenzer, A.
	and Peters, M. (2018); Yachin, J. (2021); Zhang, H., Lu, L., and Sun, F. (2021);
	Fu, H., Chen, W., Huang, X., Li, M., and Köseoglu, M. (2020); Moyle, C. lee,
	Moyle, B., and Burgers, H. (2020); Aquino, R., Lück, M., and Schänzel, H.
	(2018); Verreynne, M., Williams, A., Ritchie, B., Gronum, S., and Betts, K.
	(2019); Lee, C., Hallak, R., and Sardeshmukh, S. (2019); Prima Lita, R.,
	Fitriana Faisal, R., and Meuthia, M. (2020); Jung, T., Lee, H., Chung, N., and
	Tom Dieck, M. (2018).

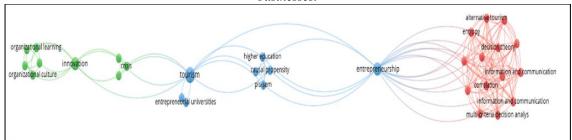
	OF COMMON FEATURES AND TRENDS
Innovation with a focus on labor and cooperative performance	Gamage, T. and Tajeddini, K. (2022); Seo, K., Woo, L., Mun, S. and Soh, J. (2021); Martínez-Pérez, Á., Elche, D. and García-Villaverde, P. (2021); Elbaz, A., Haddoud, M. and Shehawy, Y. (2018); Liu, C. (2018); Rao, Y., Fang, M. and Liu, C. (2023); Prayag, G. and Dassanayake, D. (2023); Sanchez-Medina, A., Arteaga-Ortiz, J., Naumchik, R. and Pellejero, M. (2020); Manoharan, A., Sardeshmukh, S. and Gross, M. (2019); Wang, S., Hung, K. and Huang, W. J. (2019); Fong, V., Wong, I. and Hong, J. (2018); Bahar, V., Nenonen, S. and Starr, R. (2022); Kim, M., Roehl, W., and Lee, S. (2020); Wilke, E., Costa, B., Freire, O., and Ferreira, M. (2019); Kallmuenzer, A., Zach, F. J., Wachter, T., Kraus, S., and Salner, P. (2021); Jooss, S., Lenz, J., and Burbach, R. (2023). Lee, C. and Hallak, R. (2020); Oliveira, T., Araujo, B. and Tam, C. (2020); Ditta-Apichai, M., Gretzel, U. and Kattiyapornpong, U. (2023); Tajeddini, K.,
development	Martin, E. and Ali, A. (2020); Mcleod, M., Vaughan, D., Edwards, J. and Moital, M. (2022); Perelygina, M., Kucukusta, D. and Law, R. (2022); Pizam, A., Ozturk, A. B., Balderas-Cejudo, A., Buhalis, D., Fuchs, G., Hara, T., Meira, J., Revilla, R. G. M., Sethi, D., Shen, Y., State, O., Hacikara, A. and Chaulagain, S. (2022); Zach, F., Nicolau, J. and Sharma, A. (2020); Filieri, R., D'Amico, E., Destefanis, A., Paolucci, E. and Raguseo, E. (2021); Chapa, P., Lojano, J. and Ceballos, G. (2023).
Innovation with a focus on company-customer communication	Gonzalez, O., Gloria Berenguer, G., and Serra, A. (2019); Albayrak, T., Herstein, R., Caber, M., Drori, N., Bideci, M., and Berger, R. (2018); Lin, M., Sharma, A., Pan, B., and Quadri-Felitti, D. (2023); Alford, P., and Jones, R. (2020); Line, N. D., Dogru, T., El-Manstrly, D., Buoye, A., Malthouse, E. and Kandampully, J. (2020); Afaq, A., Gaur, L. and Singh, G. (2023); González- Reverté, F., Gomis-López, J. and Díaz-Luque, P. (2023); Marcher, A., Kofler, I., Innerhofer, E. and Pechlaner, H. (2022); Filieri, R., Milone, F. L., Paolucci, E. and Raguseo, E. (2023).
Innovation with a gender approach	Ribeiro, M., Adam, I., Kimbu, A., Afenyo-Agbe, E., Adeola, O., Figueroa- Domecq, C. and Jong, A. (2021); Kutlu, G. and Ngoasong, M. (2023); Khoo, C., Yang, E., Tan, R., Alonso-Vazquez, M., Ricaurte-Quijano, C., Pécot, M. and Barahona-Canales, D. (2023); Maliva, N., Anderson, W., Buchmann, A. and Dashper, K. (2023); Figueroa-Domecq, C., De Jong, A., Kimbu, A. and Williams, A. (2022); Filimonau, V., Matyakubov, U., Matniyozov, M., Shaken, A., and Mika, M. (2022); Lindvert, M., Laven, D., and Gelbman, A. (2022); Figueroa-Domecq, C., De Jong, A., and Williams, A. (2020).
Others	Song, S. and Lee, S. (2020); Holder, A., Ruhanen, L., Walters, G. and Mkono, M. (2023); Sharma, A., Shin, H., Santa-Maria, M. and Nicolau, J. (2021); Dogru, T., Mody, M. and Suess, C. (2019); Zopiatis, A., Savva, C. and Lambertides, N. (2020); Presenza, A., Messeni, A. and Sheehan, L. (2019); Lee, C., Pung, J. and Del Chiappa, G. (2022); Wang, W., Ding, L., Chan, J. and Qi, X. (2022).
Note: Prenared by the aut	hors with information from tourism journals ranked in the first quartile O1

Note: Prepared by the authors with information from tourism journals ranked in the first quartile Q1, according to SCImago Journal Rank.

Figure 5 presents the keyword co-occurrence graph as part of the bibliometric analysis. We sought to demonstrate how key terms are related to each other in the tourism business innovation literature of articles indexed in Scopus databases, period 2028-2023. Larger nodes suggest more preponderant terms. Thus the size and position of the nodes "entrepreneurship" and "information and communication" are very frequent and central areas in the tourism literature. Smaller nodes, such as "causal propensity" and "pls-sem", are specialized and emerging terms that are beginning to gain traction in the literature. Analysis at the level of the density of connections around "entrepreneurship" shows that this is an interdisciplinary topic that intersects with other key topics such as "higher education", "alternative tourism", and "decision theory". In other words, innovation in tourism entrepreneurship is being studied from multiple angles, including education, sustainable development and executive decision making. On the other hand, the grouping of terms "alternative tourism", "entropy", "decision theory", "correlation", and "multi-criteria decision analysis" suggests a subfield of research focused on the analysis and methodology of decisions in tourism. These terms are related to studies that use quantitative approaches to evaluate patterns and effects of tourism in various contexts. The green nodes represent a relevant thematic area at the organizational level, while the blue and red nodes represent emerging areas. The flows between the nodes show the relationships between the terms; along these lines, the analysis suggests that there is a strong intersection between tourism and entrepreneurship, which is a key theme in

current research. Entrepreneurial universities also play a significant role, indicating an interest in how higher education can foster innovation in tourism. Technical terms such as "multi-criteria decision analysis" and "entropy" refer to the approach to complex decision making in difficult or crisis situations and systems modeling applied to tourism planning and management. The presence of the term "alternative tourism" suggests an emerging approach related to forms of tourism that deviate from traditional models, focusing on sustainability, ecological or cultural tourism.





Note. Keywords with the highest incidence

Source: Own elaboration with bibliographic data from Scopus.

DISCUSSION

Based on the objectives and results, seven approaches to innovation in tourism companies have been identified: sustainable development; crisis management with leadership; entrepreneurship towards cultural and social tourism; cooperative work performance; technology with digital development; company-customer communication and gender approach. In this regard, these findings are partially consistent with the literature review by Cao, et al. (2022), which revealed three approaches: innovation with sustainable development, innovation with leadership and the approach related to the leading role of customers. Regarding common thematic patterns in tourism subsectors, the present literature review study detected as recurrent themes "business innovation with sustainable development", "crisis management with leadership" and the pattern "entrepreneurship related to cultural and social tourism" result similar to authors who reveal the presence of sustainable innovation (SI) as a key piece that promotes changes in business models (Elkhwesky et al., 2022; Hernandez et al., 2021; Reficco, et al., 2018). The aforementioned studies identified sustainable innovation in the hotel sector as a central area, unlike the present study, which focused on analyzing all economic agents, including hotels, restaurants, transportation, tour guides, travel agencies, among others. Likewise, the present study detected the interest of researchers in studying companies according to their size and found that small and mediumsized enterprises (SMEs), which represent the vast majority of companies in the tourism sector, generated interest in the publications reviewed. This result coincides with the review of Marasco, et al., (2018) that a total of 79 articles reviewed, the study found research with collaborative approach in tourism subsectors of both micro, small and medium enterprises, specifying the relevance for the latter.

CONCLUSIONS

- 1. In the 2018-2023 period, tourism journals prioritized seven thematic axes in order of citation: sustainable development; crisis management with leadership; entrepreneurship through cultural and social tourism; cooperative work performance; technology with digital development; company-customer communication and gender approach.
- The common pattern reflected in the analyzed studies of innovation from tourism businesses is "sustainable development, "crisis management with leadership" and "entrepreneurship related to cultural and social tourism".
 Although innovation in tourism businesses is being studied from different angles, the emerging

approach is collaborative innovation aimed at cultural and social tourism ventures, which is emerging as a trend in the coming years, according to the bibliometric analysis.

3. Priority is given to research on two economic agents of the tourism sector. The first of these is the so-called multisubsectoral, which involves simultaneous research on all tourism agents (hotel-hotels, restaurants, travel agencies, tour guides), and the second is focused on the hotel subsector; both segments are centered on small and medium-sized enterprises.

LIMITATIONS AND LINES OF RESEARCH

This study contributes to better organize the body of knowledge on innovation in tourism businesses in recent years. One of the limitations of this work is that it does not include journals from a larger number of bibliographic databases, as well as from other sources such as papers and book chapters. Future research can include, in addition to these aspects, the criterion of making a comparison by regions or countries regarding the current state of innovation in tourism businesses.

Other studies should also delve into emerging themes that will set trends in the coming years, such as "entrepreneurship related to cultural and social tourism", which seeks the integral development of communities.

REFERENCES

- Afaq, A., Gaur, L. y Singh, G. (2023). Social CRM: linking the dots of customer service and customer loyalty during COVID-19 in the hotel industry. International Journal of Contemporary Hospitality Management, 35(3), 992–1009. https://doi.org/10.1108/IJCHM-04-2022-0428
- Albayrak, T., Herstein, R., Caber, M., Drori, N., Bideci, M., y Berger, R. (2018). Exploring religious tourist experiences in Jerusalem: The intersection of Abrahamic religions. Tourism Management, 69, 285-296. https://doi.org/10.1016/j.tourman.2018.06.022
- Alford, P. y Jones, R. (2020). The lone digital tourism entrepreneur: Knowledge acquisition and collaborative transfer. Tourism Management, 81, 104139. https://doi.org/10.1016/j.tourman.2020.104139
- Alonso, A., Bressan, A., Kok, S., Sakellarios, N., Thi Kim Vu, O., O'Shea, M., Koresis, A., Solis, M. y Santoni, L. (2022). Overcoming the unprecedented: Micro, small and medium hospitality enterprises under COVID-19. International Journal of Hospitality Management, 103. https://doi.org/10.1016/j.ijhm.2022.103201
- Alos-Simo, L., Verdu-Jover, A. y Gomez-Gras, J. (2023). How use of knowledge sources influences ecoinnovation in the tourism sector through product innovation and/or process innovation. Journal of Sustainable Tourism. https://doi.org/10.1080/09669582.2023.2199349
- Amaya C., Sosa A., Ochoa I., & Moncada P. (2017). The perception of destination competitiveness by tourists. Investigaciones Turísticas (149). https://doi.org/10.14198/INTURI2017.14.01
- and Innovation Management, (25). https://doi.org/10.1111/caim.12131
- Aquino, R. (2022). Community change through tourism social entrepreneurship. Annals of Tourism Research, 95. https://doi.org/10.1016/j.annals.2022.103442
- Aquino, R. S., Lück, M. y Schänzel, H. A. (2018). A conceptual framework of tourism social entrepreneurship for sustainable community development. Journal of Hospitality and Tourism Management, 37, 23–32. https://doi.org/10.1016/j.jhtm.2018.09.001
- Aquino, R., Lück, M. y Schänzel, H. (2018). A conceptual framework of tourism social entrepreneurship for sustainable community development. Journal of Hospitality and Tourism Management, 37, 23– 32. https://doi.org/10.1016/j.jhtm.2018.09.001
- Bahar, V., Nenonen, S. y Starr, R. (2022). Coopetition with platforms: Balancing the interplay of cooperation and competition in hospitality. Tourism Management, 88, 104417. https://doi.org/10.1016/J.TOURMAN.2021.104417
- Bianco, S., Zach, F. y Liu, A. (2022). Early and late-stage startup funding in hospitality: Effects on incumbents' market value. Annals of Tourism Research, 95. https://doi.org/10.1016/j.annals.2022.103436
- Bilgihan A. y Nejad M. (2015). Innovación en la industria hotelera y turística.
- Breier, M., Kallmuenzer, A., Clauss, T., Gast, J., Kraus, S. y Tiberius, V. (2021). The role of business model innovation in the hospitality industry during the COVID-19 crisis. International Journal of Hospitality Management, 92, 102723. https://doi.org/10.1016/J.IJHM.2020.102723
- Brooker, E. y Joppe, M. (2014). Desarrollar una tipología de innovación turística: aprovechar los conocimientos liminales. Journal of Travel Research, 53 (4).
- Buijtendijk, H., Van-Heiningen, J. y Duineveld, M. (2021). The productive role of innovation in a large tourism organisation (TUI). Tourism Management, 85, 104312. https://doi.org/10.1016/J.TOURMAN.2021.104312
- Çakmak, E., Lie, R. y McCabe, S. (2018). Reframing informal tourism entrepreneurial practices: Capital and field relations structuring the informal tourism economy of Chiang Mai. Annals of Tourism Research, 72, 37–47. https://doi.org/10.1016/j.annals.2018.06.003

- Çakmak, E., Lie, R., Selwyn, T. y Leeuwis, C. (2021). Like a fish in water: Habitus adaptation mechanisms of informal tourism entrepreneurs in Thailand. Annals of Tourism Research, 90. https://doi.org/10.1016/j.annals.2021.103262
- Carballo Cruz, E., Betancourt, ME. y Carballo Ramos, E. (2021). Innovación de productos turísticos en instalaciones hoteleras. Un procedimiento desde los sistemas adaptativos complejos. Retos de la Dirección, 15(1). https://doi.org/10.1590/SciELOPreprints.1038
- Carballo E., Yera R., Carballo E. y Betancourt M. (2023). La innovación de productos turísticos mediante sistemas adaptativos complejos para la generación de ventajas competitivas en Cuba. Investigaciones Turísticas (26). https://doi.org/10.14198/INTURI.22549
- Castañeda, J., Rey, J., Elkhwesky, Z. y Salem, I. (2023). Identifying core "responsible leadership" practices for SME restaurants. International Journal of Contemporary Hospitality Management, Vol. 35(2), 419-450. https://doi.org/10.1108/IJCHM-09-2021-1194
- Chapa, P., Lojano, J. y Ceballos, G. (2023). Technology and innovation in smart tourist destinations. Case of Cuenca, Ecuador. PASOS Revista de Turismo y Patrimonio Cultural, 21(1), 195–212. https://doi.org/10.25145/j.pasos.2023.21.013
- Chapaval P. & Meira R. (2020). Análise bibliométrica da produção científica de empreendedorismo e turismo sustentável. Turismo Visão e Ação, 22(3).
- Córcoles, M., Parra Requena, G., García, P. y Ruiz, M. (2023). Relational antecedents of sustainability orientation in hospitality and tourism firms: the mediating role of absorptive capacity. Journal of Sustainable Tourism, 31(3), 778–800. https://doi.org/10.1080/09669582.2021.2023166
- Dias, Á., Silva, G., Patuleia, M. y González-Rodríguez, M. (2023). Developing sustainable business models: local knowledge acquisition and tourism lifestyle entrepreneurship. Journal of Sustainable Tourism, 31(4), 931–950. https://doi.org/10.1080/09669582.2020.1835931
- Ditta-Apichai, M., Gretzel, U. y Kattiyapornpong, U. (2023). Platform empowerment: Facebook's role in facilitating female micro-entrepreneurship in tourism. Journal of Sustainable Tourism. https://doi.org/10.1080/09669582.2023.2215479
- Divisekera, S. y Nguyen, V. (2018). Determinants of innovation in tourism evidence from Australia. Tourism Management, 67, 157-167. https://doi.org/10.1016/j.tourman.2018.01.010
- Dogru, T., Mody, M. y Suess, C. (2019). Adding evidence to the debate: Quantifying Airbnb's disruptive impact on ten key hotel markets. Tourism Management, 72, 27–38. https://doi.org/10.1016/J.TOURMAN.2018.11.008
- Eichelberger, S., Peters, M., Pikkemaat, B. y Chan, C. (2020). Entrepreneurial ecosystems in smart cities for tourism development: From stakeholder perceptions to regional tourism policy implications. Journal of Hospitality and Tourism Management, 45, 319–329. https://doi.org/10.1016/j.jhtm.2020.06.011
- Elbaz, A., Haddoud, M. y Shehawy, Y. (2018). Nepotism, employees' competencies and firm performance in the tourism sector: A dual multivariate and Qualitative Comparative Analysis approach. Tourism Management, 67, 3–16. https://doi.org/10.1016/J.TOURMAN.2018.01.002
- Elkhwesky, Z., El Manzani, Y., & Elbayoumi Salem, I. (2022). Driving hospitality and tourism to foster sustainable innovation: A systematic review of COVID-19-related studies and practical implications in the digital era. Tourism and Hospitality Research, 0(0). https://doi.org/10.1177/14673584221126792
- Evaluating the intellectual structure and prospects of an emerging field. Scandinavian
- Faisal, A., Albrecht, J. y Coetzee, W. (2020). (Re)Creating spaces for tourism: Spatial effects of the 2010/ 2011 Christchurch earthquakes. Tourism Management, 80, 104102. https://doi.org/10.1016/j.tourman.2020.104102
- Falk, M. y Hagsten, E. (2018). Influence of local environment on exit of accommodation establishments. Tourism Management, 68, 401–411. https://doi.org/10.1016/J.TOURMAN.2018.04.002
- Figueroa-Domecq, C., De Jong, A. y Williams, A. (2020). Gender, tourism & entrepreneurship: A critical review. Annals of Tourism Research, 84. https://doi.org/10.1016/j.annals.2020.102980
- Figueroa-Domecq, C., De Jong, A., Kimbu, A. y Williams, A. (2022). Financing tourism entrepreneurship: a gender perspective on the reproduction of inequalities. Journal of Sustainable Tourism. https://doi.org/10.1080/09669582.2022.2130338
- Filieri, R., D'Amico, E., Destefanis, A., Paolucci, E. y Raguseo, E. (2021). Artificial intelligence (AI) for tourism: an European-based study on successful AI tourism start-ups. International Journal of Contemporary Hospitality Management, 33(11), 4099–4125. https://doi.org/10.1108/IJCHM-02-2021-0220

- Filieri, R., Milone, F. L., Paolucci, E. y Raguseo, E. (2023). A big data analysis of COVID-19 impacts on Airbnbs' bookings behavior applying construal level and signaling theories. International Journal of Hospitality Management, 111. https://doi.org/10.1016/j.ijhm.2023.103461
- Filimonau, V., Matyakubov, U., Matniyozov, M., Shaken, A. y Mika, M. (2022). Women entrepreneurs in tourism in a time of a life event crisis. Journal of Sustainable Tourism. https://doi.org/10.1080/09669582.2022.2091142
- Fong, V., Wong, I. y Hong, J. (2018). Developing institutional logics in the tourism industry through coopetition. Tourism Management, 66, 244-262. https://doi.org/10.1016/j.tourman.2017.12.005
- Fu, H., Chen, W., Huang, X., Li, M., y Köseoglu, M. (2020). Entrepreneurial bricolage, ambidexterity structure, and new venture growth: Evidence from the hospitality and tourism sector. International Journal of Hospitality Management, 85, 102355. https://doi.org/10.1016/J.IJHM.2019.102355
- Fu, H., Okumus, F., Wu, K. y Köseoglu, M. (2019). The entrepreneurship research in hospitality and tourism. International Journal of Hospitality Management, 78, 1–12. https://doi.org/10.1016/j.ijhm.2018.10.005
- Gamage, T. y Tajeddini, K. (2022). A multi-layer organizational culture framework for enhancing the financial performance in tourism and hospitality family firms. Tourism Management, 91, 104516. https://doi.org/10.1016/j.tourman.2022.104516
- García-Villaverde, P., Elche, D. y Martínez-Pérez, Á. (2020). Understanding pioneering orientation in tourism clusters: Market dynamism and social capital. Tourism Management, 76, 103966. https://doi.org/10.1016/J.TOURMAN.2019.103966
- Gomezelj, D. O. (2016). A systematic review of research on innovation in hospitality and tourism. International Journal of Contemporary Hospitality Management, 28(3). https://doi.org/10.1108/IJCHM-10-2014-0510
- González, O., Gloria Berenguer, G. y Serra, A. (2019). The impact of value co-creation on hotel brand equity and customer satisfaction. Tourism Management, 75, 51-65. https://doi.org/10.1016/j.tourman.2019.04.024
- González-Reverté, F., Gomis-López, J. y Díaz-Luque, P. (2023). Airbnb as a hotel competitor in touristified cities. Perceptions among upscale hoteliers in Barcelona. Tourism Geographies, 25(4), 1204–1223. https://doi.org/10.1080/14616688.2022.2131898
- Halkier, H., Müller, D., Goncharova, N., Kiriyanova, L., Kolupanova, I. A., Yumatov, K. y Yakimova, N.
 S. (2019). Destination development in Western Siberia: tourism governance and evolutionary economic geography. Tourism Geographies, 21(2), 261–283. https://doi.org/10.1080/14616688.2018.1490808
- Hameed, W., Nisar, Q. y Wu, H. (2021). Relationships between external knowledge, internal innovation, firms' open innovation performance, service innovation and business performance in the Pakistani hotel industry. International Journal of Hospitality Management, 92. https://doi.org/10.1016/j.ijhm.2020.102745
- Henderson, I., Avis, M. y Tsui, W. (2018). Testing discontinuous innovations in the tourism industry: The case of scenic airship services. Tourism Management, 66, 167–179. https://doi.org/10.1016/J.TOURMAN.2017.12.007
- Hernández, M., Vargas, E. E., Delgado, A., & Montes, J. M. (2021). Sustainable Innovation: Concepts and Challenges for Tourism Organizations. Academica Turistica - Tourism and Innovation Journal, 14(2). https://academica.turistica.si/index.php/AT-TIJ/article/view/274
- Hoang, G., Luu, T., Nguyen, T., Du, T. y Le, L. (2022). Examining the effect of entrepreneurial leadership on employees' innovative behavior in SME hotels: A mediated moderation model. International Journal of Hospitality Management, 102, 103142. https://doi.org/10.1016/J.IJHM.2022.103142
- Holder, A., Ruhanen, L., Walters, G. y Mkono, M. (2023). "I think ... I feel ...": using projective techniques to explore socio-cultural aversions towards Indigenous tourism. Tourism Management, 98, 104778. https://doi.org/10.1016/J.TOURMAN.2023.104778
- Hopkins, D. (2020). Sustainable mobility at the interface of transport and tourism. Journal of Sustainable Tourism, 28(2), 225–239. https://doi.org/10.1080/09669582.2019.1691800
- Jiang, Y., Ritchie, B. y Verreynne, M. (2021). Developing disaster resilience: A processual and reflective approach. Tourism Management, 87, 104374. https://doi.org/10.1016/j.tourman.2021.104374
- Jiang, Y., Ritchie, B. y Verreynne, M. (2023). Building dynamic capabilities in tourism organisations for disaster management: enablers and barriers. Journal of Sustainable Tourism, 31(4), 971–996. https://doi.org/10.1080/09669582.2021.1900204

- Jooss, S., Lenz, J. y Burbach, R. (2023). Beyond competing for talent: an integrative framework for coopetition in talent management in SMEs. International Journal of Contemporary Hospitality Management, 35(8), 2691–2707. https://doi.org/10.1108/IJCHM-04-2022-0419
- Jorgensen M., Hansen A., Sorensen F., Fuglsang L., Sundbo J., Jensen J. (2021), Collective tourism social entrepreneurship: A means for community mobilization and social transformation. Annals of Tourism Research, Volume 88, 103171, ISSN 0160-7383. https://doi.org/10.1016/j.annals.2021.103171

Journal of Management, 32(2), 69-85. https://doi.org/10.1016/j.scaman.2016.02.001

- Jung, T., Lee, H., Chung, N. y Tom Dieck, M. (2018). Cross-cultural differences in adopting mobile augmented reality at cultural heritage tourism sites. International Journal of Contemporary Hospitality Management, 30(3), 1621–1645. https://doi.org/10.1108/IJCHM-02-2017-0084
- Kallmuenzer, A. y Peters, M. (2018). Entrepreneurial behaviour, firm size and financial performance: the case of rural tourism family firms. Tourism Recreation Research, 43(1), 2–14. https://doi.org/10.1080/02508281.2017.1357782
- Kallmuenzer, A. y Peters, M. (2018). Innovativeness and control mechanisms in tourism and hospitality family firms: A comparative study. International Journal of Hospitality Management, 70, 66–74. https://doi.org/10.1016/J.IJHM.2017.10.022
- Kallmuenzer, A., Kraus, S., Peters, M., Steiner, J. y Cheng, C. F. (2019). Entrepreneurship in tourism firms: A mixed-methods analysis of performance driver configurations. Tourism Management, 74, 319–330. https://doi.org/10.1016/J.TOURMAN.2019.04.002
- Kallmuenzer, A., Nikolakis, W., Peters, M. y Zanon, J. (2018). Trade-offs between dimensions of sustainability: exploratory evidence from family firms in rural tourism regions. Journal of Sustainable Tourism, 26(7), 1204–1221. https://doi.org/10.1080/09669582.2017.1374962
- Kallmuenzer, A., Zach, F. J., Wachter, T., Kraus, S. y Salner, P. (2021). Antecedents of coopetition in small and medium-sized hospitality firms. International Journal of Hospitality Management, 99, 103076. https://doi.org/10.1016/J.IJHM.2021.103076
- Khoo, C., Yang, E., Tan, R., Alonso-Vazquez, M., Ricaurte-Quijano, C., Pécot, M. y Barahona-Canales, D. (2023). Opportunities and challenges of digital competencies for women tourism entrepreneurs in Latin America: a gendered perspective. Journal of Sustainable Tourism. https://doi.org/10.1080/09669582.2023.2189622
- Kim, M., Lee, S. K. y Roehl, W. S. (2018). Competitive price interactions and strategic responses in the lodging market. Tourism Management, 68, 210–219. https://doi.org/10.1016/J.TOURMAN.2018.03.013
- Kim, M., Roehl, W. y Lee, S. (2020). Different from or similar to neighbors? An investigation of hotels' strategic distances. Tourism Management, 76, 103960. https://doi.org/10.1016/J.TOURMAN.2019.103960
- Kornilaki, M., Thomas, R. y Font, X. (2019). The sustainability behaviour of small firms in tourism: the role of self-efficacy and contextual constraints. Journal of Sustainable Tourism, 27(1), 97–117. https://doi.org/10.1080/09669582.2018.1561706
- Kutlu, G. y Ngoasong, M. (2023). A framework for gender influences on sustainable business models in women's tourism entrepreneurship: doing and re-doing gender. Journal of Sustainable Tourism. https://doi.org/10.1080/09669582.2023.2201878
- Lee, C. y Hallak, R. (2020). Investigating the effects of offline and online social capital on tourism SME performance: A mixed-methods study of New Zealand entrepreneurs. Tourism Management, 80, 104128. https://doi.org/10.1016/j.tourman.2020.104128
- Lee, C., Hallak, R. y Sardeshmukh, S. (2019). Creativity and innovation in the restaurant sector: Supplyside processes and barriers to implementation. Tourism Management Perspectives, 31, 54–62. https://doi.org/10.1016/j.tmp.2019.03.011
- Lee, C., Pung, J. y Del Chiappa, G. (2022). Exploring the nexus of tradition, modernity, and innovation in restaurant SMEs. International Journal of Hospitality Management, 100, 103091. https://doi.org/10.1016/J.IJHM.2021.103091
- Lin, M., Sharma, A., Pan, B. y Quadri-Felitti, D. (2023). Information asymmetry in the innovation adoption decision of tourism and hospitality SMEs in emerging markets: A mixed-method analysis. Tourism Management, 99, 104793. https://doi.org/10.1016/j.tourman.2023.104793
- Lindvert, M., Laven, D. y Gelbman, A. (2022). Exploring the role of women entrepreneurs in revitalizing historic Nazareth. Journal of Sustainable Tourism. https://doi.org/10.1080/09669582.2022.2145291
- Line, N. D., Dogru, T., El-Manstrly, D., Buoye, A., Malthouse, E. y Kandampully, J. (2020). Control, use and ownership of big data: A reciprocal view of customer big data value in the hospitality and

tourism industry. Tourism Management, 80, 104106. https://doi.org/10.1016/J.TOURMAN.2020.104106

- Liu, A. y Wu, D. C. (2019). Tourism productivity and economic growth. Annals of Tourism Research, 76, 253–265. https://doi.org/10.1016/j.annals.2019.04.005
- Liu, C. (2018). Examining social capital, organizational learning and knowledge transfer in cultural and creative industries of practice. Tourism Management, 64, 258–270. https://doi.org/10.1016/J.TOURMAN.2017.09.001
- Liu, C. y Lee, T. (2019). The multilevel effects of transformational leadership on entrepreneurial orientation and service innovation. International Journal of Hospitality Management, 82, 278–286. https://doi.org/10.1016/j.ijhm.2018.10.006
- Luu, T. (2019). Can diversity climate shape service innovative behavior in Vietnamese and Brazilian tour companies? The role of work passion. Tourism Management, 72, 326–339. https://doi.org/10.1016/J.TOURMAN.2018.12.011
- Maliva, N., Anderson, W., Buchmann, A. y Dashper, K. (2023). Risky business? Women's entrepreneurial responses to crisis in the tourism industry in Tanzania. Journal of Sustainable Tourism. https://doi.org/10.1080/09669582.2023.2186827
- Manoharan, A., Sardeshmukh, S. y Gross, M. (2019). Informal diversity management practices and their effectiveness: In the context of ethnically diverse employees in hotels. International Journal of Hospitality Management, 82, 181–190. https://doi.org/10.1016/j.ijhm.2019.05.003
- Manual de Oslo-OCDE (2018). Medición de las actividades científicas, tecnológicas y de las actividades de innovación. Directrices para la recogida, notificación y utilizar de datos sobre innovación; 4^a edición
- Marasco, A., De Martino, M., Magnotti, F. and Morvillo, A. (2018), Collaborative innovation in tourism and hospitality: a systematic review of the literature, International Journal of Contemporary Hospitality Management, 30 (6), https://doi.org/10.1108/IJCHM-01-2018-0043
- Marcher, A., Kofler, I., Innerhofer, E. y Pechlaner, H. (2022). Perceptions of and interactions between locals, migrants, and tourists in South Tyrol. Tourism Geographies, 24(1), 56–72. https://doi.org/10.1080/14616688.2020.1795709
- Martín, C. y Ciobanu, T. (2019). Hospitality innovation strategies: An analysis of success factors and challenges. Tourism Management, 70, 218-229. https://doi.org/10.1016/j.tourman.2018.08.018
- Martínez-Pérez, Á., Elche, D. y García-Villaverde, P. (2021). Bridging capital and performance in clustered firms: The heterogeneous effect of knowledge strategy. Tourism Management, 85, 104264. https://doi.org/10.1016/j.tourman.2020.104264
- Mcleod, M., Vaughan, D., Edwards, J. y Moital, M. (2022). Knowledge sharing and innovation in open networks of tourism businesses. In International Journal of Contemporary Hospitality Management. https://doi.org/10.1108/IJCHM-03-2022-0326
- McTiernan, C., Musgrave, J. y Cooper, C. (2023). Conceptualising trust as a mediator of proenvironmental tacit knowledge transfer in small and medium sized tourism enterprises. Journal of Sustainable Tourism, 31(4), 1014–1031. https://doi.org/10.1080/09669582.2021.1942479
- Memili, E., Fang, H. y Koç, B. (2023). The antecedents of family firms' resilience to crisis in hospitality and tourism. International Journal of Hospitality Management, 113, 103526. https://doi.org/10.1016/J.IJHM.2023.103526
- Memili, E., Fang, H., Koç, B., Yildirim-Öktem, Ö. y Sonmez, S. (2018). Sustainability practices of family firms: the interplay between family ownership and long-term orientation. Journal of Sustainable Tourism, 26(1), 9–28. https://doi.org/10.1080/09669582.2017.1308371
- Mottiar, Z., Boluk, K. y Kline, C. (2018). The roles of social entrepreneurs in rural destination development. Annals of Tourism Research, 68, 77–88. https://doi.org/10.1016/j.annals.2017.12.001
- mouse gets the cheese: Non-technological innovation in creative industries. Creativity
- Moyle, C. lee, Moyle, B. y Burgers, H. (2020). Entrepreneurial strategies and tourism industry growth. Tourism Management Perspectives, 35. https://doi.org/10.1016/j.tmp.2020.100708
- Ngo, T., Lohmann, G. y Hales, R. (2018). Collaborative marketing for the sustainable development of community-based tourism enterprises: voices from the field. Journal of Sustainable Tourism, 26(8), 1325–1343. https://doi.org/10.1080/09669582.2018.1443114
- Nieves, J., & Segarra-Ciprés, M. (2015). Management innovation in the hotel industry.
- Nolan, C. T., Garavan, T. N. y Lynch, P. (2020). Multidimensionality of HRD in small tourism firms: A case study of the Republic of Ireland. Tourism Management, 79, 104029. https://doi.org/10.1016/j.tourman.2019.104029

 Oliveira, T., Araujo, B. y Tam, C. (2020). Why do people share their travel experiences on social media? Tourism Management, 78, 104041. https://doi.org/10.1016/J.TOURMAN.2019.104041

Organización Mundial del Turismo (2023).

- Ottenbacher, M., and R. Harrington. (2007). The Innovation Development Process of Michelin-starred Chefs. International Journal of Contemporary Hospitality Management, 19 (6).
- Pavlatos, O. (2021). Drivers of management control systems in tourism start-ups firms. International Journal of Hospitality Management, 92. https://doi.org/10.1016/j.ijhm.2020.102746
- Perelygina, M., Kucukusta, D. y Law, R. (2022). Digital business model configurations in the travel industry. Tourism Management, 88, 104408. https://doi.org/10.1016/j.tourman.2021.104408
- Pizam, A., Ozturk, A. B., Balderas-Cejudo, A., Buhalis, D., Fuchs, G., Hara, T., Meira, J., Revilla, R. G. M., Sethi, D., Shen, Y., State, O., Hacikara, A. y Chaulagain, S. (2022). Factors affecting hotel managers' intentions to adopt robotic technologies: A global study. International Journal of Hospitality Management, 102. https://doi.org/10.1016/j.ijhm.2022.103139
- Prayag, G. y Dassanayake, D. (2023). Tourism employee resilience, organizational resilience and financial performance: the role of creative self-efficacy. Journal of Sustainable Tourism. https://doi.org/10.1080/09669582.2022.2108040
- Presenza A., Messeni A., Sheehan L. (2019). Innovation through tradition in hospitality. The Italian case of Albergo Diffuso. Tourism Management, (72). https://doi.org/10.1016/j.tourman.2018.11.020
- Presenza, A., Messeni, A. y Sheehan, L. (2019). Innovation through tradition in hospitality. The Italian case of Albergo Diffuso. Tourism Management, 72, 192-201. https://doi.org/10.1016/j.tourman.2018.11.020
- Prima Lita, R., Fitriana Faisal, R. y Meuthia, M. (2020). Enhancing small and medium enterprises performance through innovation in Indonesia: A framework for creative industries supporting tourism. Journal of Hospitality and Tourism Technology, 11(1), 155–176. https://doi.org/10.1108/JHTT-11-2017-0124
- Raad, J., Sharma, A. y Nicolau, J. (2023). Performance effects of innovation in two-sided markets: The paradigmatic case of OTAs. Tourism Management, 94, 104637. https://doi.org/10.1016/j.tourman.2022.104637
- Randolph, R. V., Memili, E., Koç, B., Young, S. L., Yildirim-Öktem, Ö. y Sönmez, S. (2022a). Innovativeness and corporate social responsibility in hospitality and tourism family firms: The role of family firm psychological capital. International Journal of Hospitality Management, 101. https://doi.org/10.1016/j.ijhm.2021.103128
- Rao, Y., Fang, M. y Liu, C. (2023). Understanding the FLE-based organizational knowledge creation process in hospitality firms. Tourism Management, 94, 104660. https://doi.org/10.1016/J.TOURMAN.2022.104660
- Rasoolimanesh, S. M., Ramakrishna, S., Hall, C. M., Esfandiar, K. y Seyfi, S. (2023). A systematic scoping review of sustainable tourism indicators in relation to the sustainable development goals. Journal of Sustainable Tourism, 31(7), 1497–1517. https://doi.org/10.1080/09669582.2020.1775621
- Rastrollo-Horrillo, M. y Rivero, M. (2019). Destination social capital and innovation in SMEs tourism firms: an empirical analysis in an adverse socio-economic context. Journal of Sustainable Tourism, 27(10), 1572–1590. https://doi.org/10.1080/09669582.2019.1648481
- Reficco E, Gutiérrez R, Jaén MH, & Auletta N. (2018) Collaboration mechanisms for sustainable innovation. Journal of Cleaner Production, (203). https://doi.org/10.1016/j.jclepro.2018.08.043 Revista de tecnología hotelera y turística, 6 (3).
- Ribeiro, M., Adam, I., Kimbu, A., Afenyo-Agbe, E., Adeola, O., Figueroa-Domecq, C. y Jong, A. (2021). Women entrepreneurship orientation, networks and firm performance in the tourism industry in resource-scarce contexts. Tourism Management, 86, 104343. https://doi.org/10.1016/j.tourman.2021.104343
- Ribes, G., Perelló, M., & Pantoja, O. (2018). Revisión sistemática de la literatura de las variables clave del proceso de co-creación en las instituciones de educación superior. Tec Empresarial, 11(3), 41– 53. http://hdl.handle.net/10251/111709
- Romão, J. (2020). Tourism, smart specialisation, growth, and resilience. Annals of Tourism Research, 84. https://doi.org/10.1016/j.annals.2020.102995
- Ruiz, M., Parra, G. y García, P. (2021). From entrepreneurial orientation to sustainability orientation: The role of cognitive proximity in companies in tourist destinations. Tourism Management, 84, 104265. https://doi.org/10.1016/j.tourman.2020.104265

- Sakellarios, N., Alonso, A., Kok, S., O'Brien, S., Fillis, I., y Vu, O. (2022). The long road to adaptation: Micro and small hospitality firms after the GFC. International Journal of Hospitality Management, 103. https://doi.org/10.1016/j.ijhm.2022.103203
- Sánchez-Medina, A., Arteaga-Ortiz, J., Naumchik, R. y Pellejero, M. (2020). The intention to quit entrepreneurship in tourism SMEs: The effect of work addiction. International Journal of Hospitality Management, 89, 102400. https://doi.org/10.1016/J.IJHM.2019.102400
- Sardo, F., Serrasqueiro, Z. y Alves, H. (2018). On the relationship between intellectual capital and financial performance: A panel data analysis on SME hotels. International Journal of Hospitality Management, 75, 67–74. https://doi.org/10.1016/j.ijhm.2018.03.001
- Scheyvens, R., Carr, A., Movono, A., Hughes, E., Higgins-Desbiolles, F., yMika, J. P. (2021). Indigenous tourism and the sustainable development goals. Annals of Tourism Research, 90. https://doi.org/10.1016/j.annals.2021.103260
- Schumpeter (1934). La teoría del desarrollo económico: An inquirí into profits, capital, credit, interest and the business cycle. Oxford University Press.
- Seo, K., Woo, L., Mun, S. y Soh, J. (2021). The asset-light business model and firm performance in complex and dynamic environments: The dynamic capabilities view. Tourism Management, 85, 104311. https://doi.org/10.1016/j.tourman.2021.104311
- Sharma, A., Shin, H., Santa-María, M. y Nicolau, J. (2021). Hotels' COVID-19 innovation and performance. Annals of Tourism Research, 88. https://doi.org/10.1016/j.annals.2021.103180
- Song, S. y Lee, S. (2020). Motivation of internationalization and a moderating role of environmental conditions in the hospitality industry. Tourism Management, 78, 104050. https://doi.org/10.1016/J.TOURMAN.2019.104050
- Sørensen, F. y Bærenholdt, J. O. (2020). Tourist practices in the circular economy. Annals of Tourism Research, 85. https://doi.org/10.1016/j.annals.2020.103027
- Sørensen, F., y Grindsted, T. S. (2021). Sustainability approaches and nature tourism development. Annals of Tourism Research, 91. https://doi.org/10.1016/j.annals.2021.103307
- Surmeier, A. (2020). Dynamic capability building and social upgrading in tourism Potentials and limits of sustainability standards. Journal of Sustainable Tourism, 28(10), 1498–1518. https://doi.org/10.1080/09669582.2020.1744615
- Szromek, A., Herman, K. y Naramski, M. (2021). Sustainable development of industrial heritage tourism – A case study of the Industrial Monuments Route in Poland. Tourism Management, 83, 104252. https://doi.org/10.1016/J.TOURMAN.2020.104252
- Tajeddini, K., Martin, E. y Ali, A. (2020). Enhancing hospitality business performance: The role of entrepreneurial orientation and networking ties in a dynamic environment. International Journal of Hospitality Management, 90. https://doi.org/10.1016/j.ijhm.2020.102605
- Thomsen, B., Thomsen, J., Copeland, K., Coose, S., Arnold, E., Bryan, H., Prokop, K., Cullen, K., Vaughn, C., Rodriguez, B., Muha, R., Arnold, N., Winger, H. y Chalich, G. (2023). Multispecies livelihoods: a posthumanist approach to wildlife ecotourism that promotes animal ethics. Journal of Sustainable Tourism, 31(5), 1195–1213. https://doi.org/10.1080/09669582.2021.1942893
- Tidd, J., and J. Bessant. (2009). Managing Innovation, 4th edition. West Sussex: Wiley.
- Tourism Management, (46). https://doi.org/10.1016/j.tourman.2014.06.002
- Usman, M., Ali, M., Ogbonnaya, C. y Babalola, M.T. (2021). Fueling the intrapreneurial spirit: A closer look at how spiritual leadership motivates employee intrapreneurial behaviors. Tourism Management, 83, 104227. https://doi.org/10.1016/j.tourman.2020.104227
- Verreynne, M., Williams, A., Ritchie, B., Gronum, S. y Betts, K. (2019). Innovation diversity and uncertainty in small and medium sized tourism firms. Tourism Management, 72, 257–269. https://doi.org/10.1016/j.tourman.2018.11.019
- Verreynnea, M., Williamsb, A., Ritchiea, B., Gronuma, S. y Betts, K. (2019). Innovation diversity and uncertainty in small and medium sized tourism firms. Tourism Management, 72, 257-269. https://doi.org/10.1016/j.tourman.2018.11.019
- Vivel-Búa, M., Lado-Sestayo, R. y Otero-González, L. (2019). Influence of firm characteristics and the environment on hotel survival across MSMES segments during the 2007–2015 period. Tourism Management, 75, 477–490. https://doi.org/10.1016/J.TOURMAN.2019.06.015
- Vu, O., Alonso, A., Martens, W., Ha, L., Tran, T. y Nguyen, T. (2022). Hospitality and tourism development through coffee shop experiences in a leading coffee-producing nation. International Journal of Hospitality Management, 106, 103300. https://doi.org/10.1016/J.IJHM.2022.103300

- Wang, S., Hung, K. y Huang, W. J. (2019). Motivations for entrepreneurship in the tourism and hospitality sector: A social cognitive theory perspective. International Journal of Hospitality Management, 78, 78–88. https://doi.org/10.1016/j.ijhm.2018.11.018
- Wang, W., Ding, L., Chan, J. y Qi, X. (2022) Process framework for innovation through tradition and its antecedents in rural heritage B&B. International Journal of Contemporary Hospitality Management, 34(12), 4329-4354. ISSN 0959-6119. https://doi.org/10.1108/IJCHM-08-2021-0990
- Weaver, D., Moyle, B., Casali, L. y McLennan, C. (2022). Pragmatic engagement with the wicked tourism problem of climate change through 'soft' transformative governance. Tourism Management, 93, 104573. https://doi.org/10.1016/j.tourman.2022.104573
- why? The Journal of Technology Transfer, 41(6), 1483–1506.
- Wilke, E., Costa, B., Freire, O. y Ferreira, M. (2019). Interorganizational cooperation in tourist destination: Building performance in the hotel industry. Tourism Management, 72, 340–351. https://doi.org/10.1016/J.TOURMAN.2018.12.015
- World Tourism Organization. OMT https://www.unwto.org/es/innovacion-educacion-inversiones-turismo
- World Tourism Organization. OMT. Qué es innovación. https://www.unwto.org/es/what-is-tourisminnovation
- Yachin, J. (2021). Alters & functions: exploring the ego-networks of tourism micro-firms. Tourism Recreation Research, 46(3), 319–332. https://doi.org/10.1080/02508281.2020.1808933
- Yachin, J. y Ioannides, D. (2020). "Making do" in rural tourism: the resourcing behaviour of tourism micro-firms. Journal of Sustainable Tourism, 28(7), 1003–1021. https://doi.org/10.1080/09669582.2020.1715993
- Zach, F., Nicolau, J. y Sharma, A. (2020). Disruptive innovation, innovation adoption and incumbent market value: The case of Airbnb. Annals of Tourism Research, 80. https://doi.org/10.1016/j.annals.2019.102818
- Zhang, H., Lu, L. y Sun, F. (2021). Changing role of lifestyle in tourism entrepreneurship: Case study of Naked Retreats Enterprise. Tourism Management, 84, 104259. https://doi.org/10.1016/j.tourman.2020.104259
- Zhang, L. y Zhang, J. (2018). Perception of small tourism enterprises in Lao PDR regarding social sustainability under the influence of social network. Tourism Management, 69, 109–120. https://doi.org/10.1016/J.TOURMAN.2018.05.012
- Zhang, W., Williams, A., Li, G. y Liu, A. (2022). Entrepreneurial responses to uncertainties during the COVID-19 recovery: A longitudinal study of B&Bs in Zhangjiajie, China. Tourism Management, 91, 104525. https://doi.org/10.1016/j.tourman.2022.104525
- Zopiatis, A., Savva, C. y Lambertides, N. (2020). The non-inclusive nature of 'all inclusive' economics: Paradoxes and possibilities of the resort complex. Tourism Management, 78, 104054. https://doi.org/10.1016/J.TOURMAN.2019.104054